

# 13<sup>th</sup> Five Year Plan (2016 – 2020)

**Opportunities & Risks** 

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# Could 2016 be the most difficult year for economic adjustment?

Discuss ...

# 2016: A Year of Challenges?

- Equity markets down 20% in first month of 2016
- Further RMB depreciation
- Surging debt to GDP ratio
- Declines in manufacturing & trade
- Stock market crash and investor confidence low

# Maybe its time to start paying attention!!!



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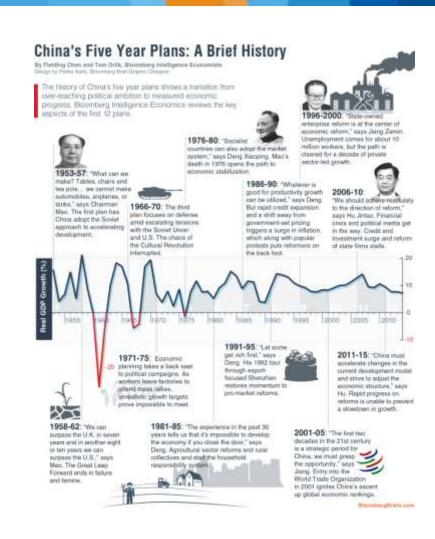
Background The 13th FYP Tenets Shifting the Economy **New Normal Growth Key Initiatives Opportunities for FIEs Business Risk Factors** 





#### What is the Five- Year Plan?

- A semi-long term government framework of economic, social and environmental policies.
- Outlines industry and regional focus for strategic economic growth
- Discusses reforms or new policies to be expected







### The Five Tenets



Driver of economic development to shift China's economic structure into a higher-quality growth pattern



China should utilize both domestic and global markets be more active in global governance



Development means protecting the environment and pursuing environmentally friendly economic growth



#### The Five Tenets



To ensure balanced development among rural and urban areas, and across different industries is also emphasized

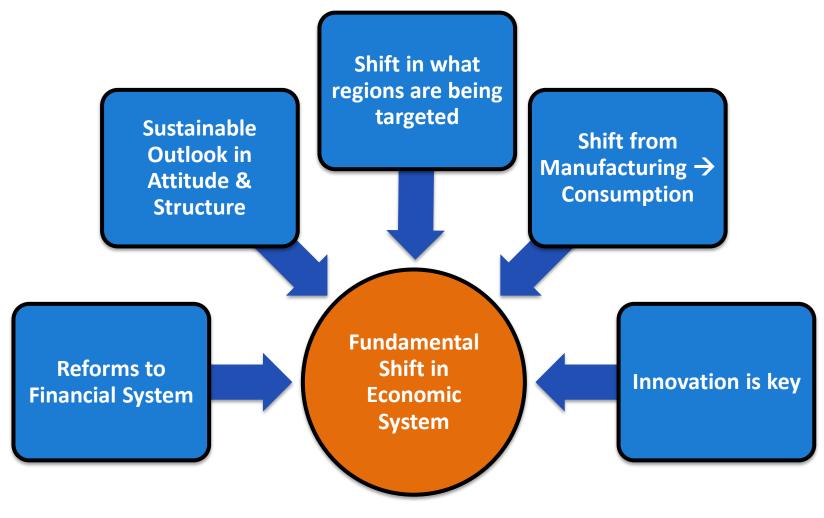


Ensure prosperity is shared with the whole nation and improved social services



# Shifting the Economy

# **Shifting & Rebalancing Economy**



# 13th FYP Targets

- Close the middle income economic trap
- 6.5% GDP annual growth targeted.
- Population living in rural poverty will be reduced by 70million
- Annual income per capita will reach
   12,600 USD
- 25 million new jobs created each year
- Ongoing Urbanisation





# New Normal Growth Old model is out of steam

# Medium / High Growth Plan

- Finding new drivers of growth by promoting Innovation,
   Entrepreneurship & Consumption
- Annual GDP growth should not fall below 6.5%
- Incremental opening up and marketisation
- Full RMB Convertibility
- Negative List approach to managing foreign investment
- SOE reform through a 'mixed ownership' model
- Inclusive Growth to achieve the China Dream
- Hukou Reform, Urbanisation & Extension of Urban Welfare
- Development clusters serving as growth hubs



# **Shifting Economy**

# **BIG** Industrial Economy



# POWERFUL Industrial Economy

New sources of growth combined with domestic protectionism

Consumption growing rapidly

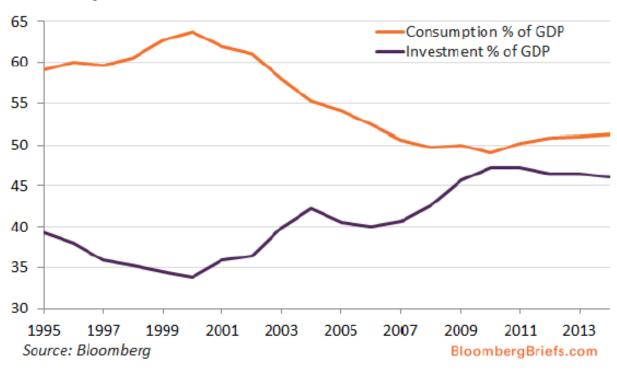
Rising Middle Class



# Reasons for Economic Shift

# **Consumption & Investment**

#### Consumption and Investment as Share of GDP

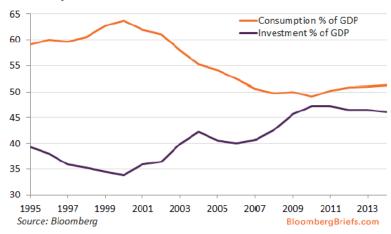




# **How will China get to 6.5%?**

- Aiming for a significant increase in share of consumption with GDP
- More liberal spending supported by welfare services to prevent precautionary saving
- Investment to consumption as driver of demand
- Manufacturing to services as source of output
- Low cost assembly to high value innovation
- State to Private Ownership
- Credit Intensive growth to deleveraging

#### Consumption and Investment as Share of GDP

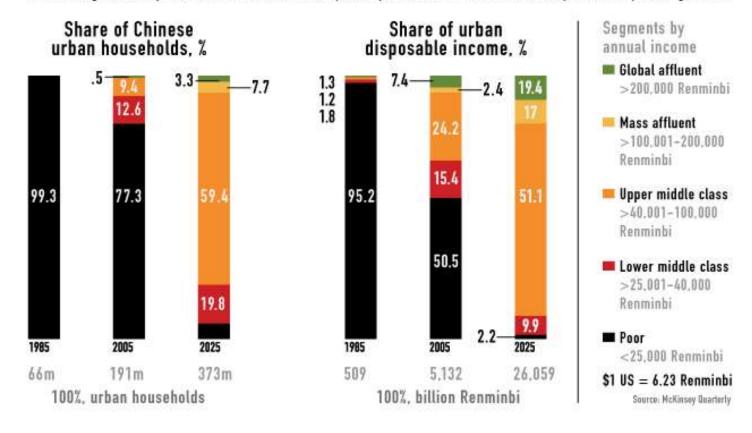




# **Rising Middle Class**

#### CHINA'S SPENDING POWER ON THE RISE

A booming economy has lifted millions from poverty, with the middle class expected to power growth.





# **Greater Efficiency**

- Slower growth calls for more efficient companies
- Rising wages means companies need to be more productive
- Manufacturing for low wages not possible anymore





# **Major Initiatives**

# **One Belt One Road**

- Maritime Silk Road & Economic Belt
- Over 60 countries involved

# Made In China 2025 & Internet Plus

Improving Manufacturing Practices

Social Reform
AIIB

## **OBOR**



Source: CBBC



## **OBOR In Brief**

- Xi Jinping is heavily involved with both the OBOR initiative and the 13<sup>th</sup> plan.
- Western Regions that are less developed will be targeted
- Open up new markets and customers for greater trade.
- Additionally closer economic ties and prosperity may help improve regional stability



## Made In China 2015







#### Made In China 2015

#### The Rationale Behind It:

Changing Global Manufacturing structure: The international manufacturing structure is being reshaped with the slowdown in Europe and the US. This is an opportunity for China to step into high-end manufacturing and further expand in the international market.



The New Normal: Labor costs in China are climbing, there are new challenges with regard to resources and competition from Southeast Asian countries that are intensifying their focus on manufacturing. In order to give the economy a new push, China is upgrading manufacturing.



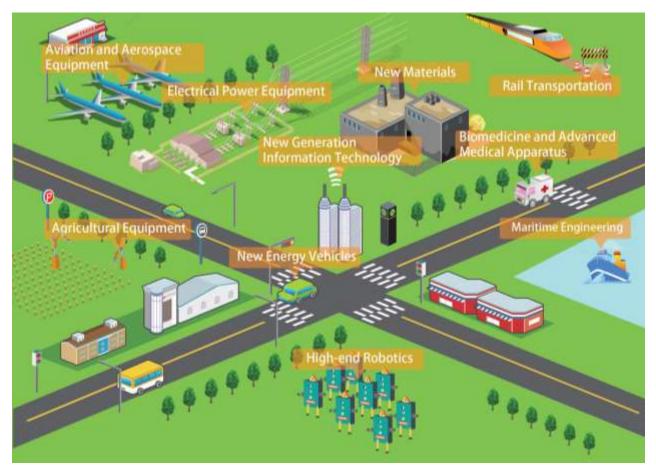
Gap: China still lags behind the developed world.
Although China's manufacturing sector is the largest in the world, the country is still a weak manufacturer in terms of core technology and innovation. Made in China 2025 will try to transform China from the world's largest manufacturer to the strongest manufacturer.



Source: CKGSB



# **Sectors Covered**



Source: CKGSB



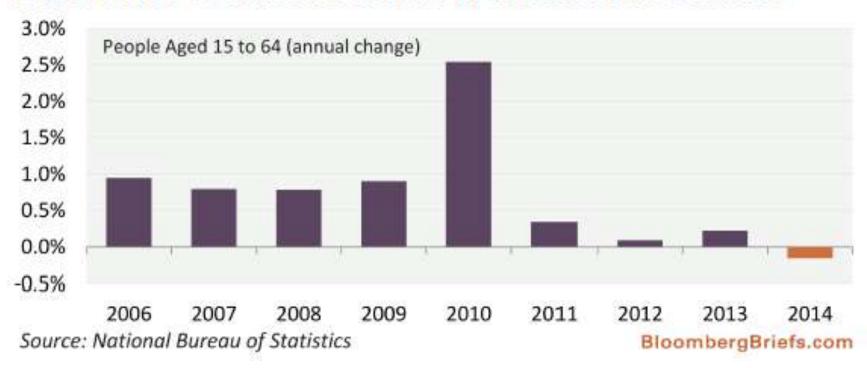
### **Social Reforms**

- Social welfare and healthcare reforms
  - Lower high levels of saving
- One child policy abolished
  - 90 million couples eligible to have a second child
- Focus on environmental policy and green energy
  - Reduce pollution
- Development for the people, by the people & shared by the population



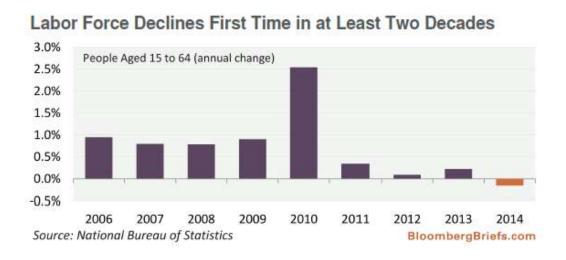
# **Shrinking Labor Force**

#### Labor Force Declines First Time in at Least Two Decades





# **Shrinking Labor Force**

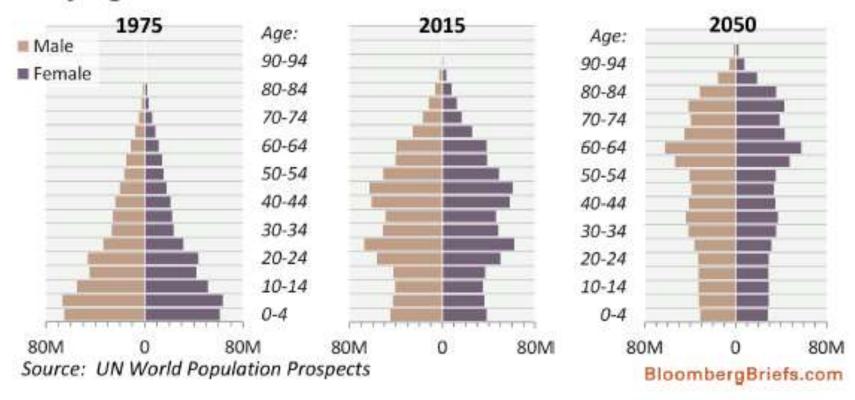


- Receding pool to draw talent from
- Drives up wages and costs to employers
- Factories relocate to other lower cost territories



# **Ageing Population**

#### **Graying China**





# **Anti - Corruption**

- President Xi Jinping has lead a massive anti-corruption campaign
- Officials from every province have been arrested
- Possible factor in why liberal reforms not yet been implemented
- Foreign companies need to align and proceed carefully







# **FYP Sector Agenda**

FYP will create opportunities in		
Infrastructure	Professional Services	
High-End Manufacturing	Environmentally Friendly Industries	
Information Technology	Agricultural Technology	
Retail	Education	



# **Business Risk Factors**

#### **Risk Remains**

#### Each business's risk can be broken down into the below areas:

#### Market

- Competition
- Innovations
- Price

#### Human

- Stealing
- Fraud
- Unions

#### Economic

- Policy
- Protectionism
- Investigations

#### Management

- Incompetence
- Nepotism

#### Business

- Internal Controls
- Suppliers
- Logistics

#### Legal

- Ownership
- Business Scope
- AssetOwnership
- IP



# Contradictions

FYP Objectives	FYP Contradictions
Continues trend of existing policy	No clarity on the operating environment for multinationals and FIEs.
Open to Foreign Business and Investment	Onerous security laws and a renewed devotion to bolstering domestic industry
Innovation and entrepreneurship are meant to be the key to future growth	Information control and ideological rhetoric are ramping up.



# **China's FYP SWOT**

Strengths:	Weaknesses:
- Strong leadership	- Unknown or regional inflation / deflation risk
- Still GDP Growth at 6.5%	- Lack of innovation, / "out of box thinking"
- Infrastructure	- Shortage of good management
- Size of Market Potential & consumer growth	- High and increasing salary demands
- Low debt / high savings for individuals	- Reducing margins – revenue pressure / cost pressure
- Competitive productivity	- Changing regulations / lack of clarity / Govt
- Cost base lower for blue collar and non-sr mgt	- Not a level playing field
- Can obtain tax concessions in some industries	- Shortage of available financing in China
- Local Government incentives.	- Lack of transparency / state secrets law
- TAX rebates still on some exports	
Opportunities:	Threats:
- Chinese overseas expansion and OBOR	- Competition (e.g. Vietnam, USA, Indonesia)
- Environmental protection / saving	- Have and have not gap
- Technology / innovations / upstream	- Medical system coverage
- Increasing domestic consumption	- Corruption
- Regional cities growth potential	- Increased protectionism
- Brands, brand and more brands	- Environmental factors
- Healthcare & education	
- Smart Cities	
- Shanghai and other FTZs	



#### In Sum

- Still sectors with promising growth although market access a primary concern
- Packages existing policies however does not provide any guarantees for FIEs
- Invaluable for MNCs aligning with China's policy direction
- Greater local competition and protectionism
- Contradictions to outsiders but make sense internally
- Fundamental to realising the "China Dream"



# **Any Questions ...**

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